

new thinking



Women's College  
Hospital Foundation

Women's College Hospital Foundation  
Annual Report 2007-2008

Over the next six years,  
Women's College Hospital  
Foundation will raise \$70 million  
toward the new Women's  
College Hospital. In 2007-2008,  
we raised and granted more  
money than ever before. We began  
to build awareness about our  
vision. We have a big job ahead.  
We're ready.

# A Meeting of Minds

A conversation with four leaders of Women's College: Joanne Cole, Elaine Todres, Marilyn Emery and Michele Landsberg

**Joanne, please start us off.**

**What were the Foundation's key achievements in 2007–2008?**

**Joanne:** From my perspective, it was building the team. We now have 14 full-time staff members, 11 of whom are in their first year of employment with us. I enjoyed bringing great people together and getting them all rowing in the same direction. **Elaine:** We also raised more money this year than in any previous year in our history – nearly \$6.5 million in cash and pledges. That's quite an accomplishment! **Marilyn:** From the hospital's perspective, the highlight was the more than \$4 million the Foundation granted us. The funding helped us purchase our MRI, among other important initiatives. It's an amazing contribution, and we're very grateful

to all the donors who made it possible. 'New Thinking' is a phrase we're hearing a lot about Women's College.

**What does New Thinking mean?**

**Marilyn:** The rebirth of Women's College Hospital is all about new thinking – new thinking about how care is delivered, research is conducted and health professionals are trained. **Michele:** We have been given a mandate for leadership in ambulatory care – where you are in and out of hospital in a day. It's new thinking about health care delivery. I like to say it's a question of bugs and bucks. Ambulatory care keeps people out of hospital, so they aren't exposed to hospital-acquired infections. It's also critical to reducing costs, so that our health system is sustainable in the long run. **Marilyn:** Women's College Hospital is also doing new thinking about

women's health. We know so much more about the biological and physiological differences between men and women, and we're working to translate that into better care for everyone.

**Why is the hospital rebuilding?**

**Marilyn:** The facility on Grenville Street is old. It's no longer efficient as a place to work and deliver care. When you couple that with the change in our mandate, it really requires new thinking about the physical space.

**Is this about better or more?**

**Michele:** Both, really. We expect to almost double our patient visits by 2022. The new hospital will be more efficient and environmentally friendly, and it will also provide a warm, supportive environment for women and their families.

BELOW, FROM LEFT TO RIGHT:

Elaine Todres, WCHF Board Chair; Marilyn Emery, WCH President & CEO; Joanne Cole, WCHF President & CEO; Michele Landsberg, WCH Board Chair.



### What role does the Foundation play in these plans?

**Marilyn:** A critical one. The whole project will cost close to \$300 million. The provincial government will provide the bulk of the funding, on the condition that we raise \$70 million locally.

### Is that a realistic goal?

**Joanne:** For sure! Our feasibility study showed that we could raise \$70 million if we first did three things – recruit strong leadership to our Boards, launch a communication strategy to re-establish Women's College Hospital in the market and bring the Foundation's staffing back to an operational level. We've done all three.

### So what's next?

**Elaine:** In 2008 and 2009 we'll be working

hard to recruit a full campaign cabinet and mobilize it under strong leadership.

**Joanne:** We also expect to attract lead gifts to the campaign, to set the bar high as we move forward. Over the next 24 months, our goal is to reach the half way point by the time we launch the public phase of the campaign in 2010. There should be shovels in the ground by then.

### Why do you think people will want to support Women's College Hospital?

**Marilyn:** Because they know we provide excellent care. Our ratings are well above the provincial average in terms of satisfaction with care. The culture is very strong – it's a good base to build on.

**Michele:** Women's College Hospital also provides a wonderful environment to train health professionals in ambulatory care –

the direction health care is going. We are leaders in research about gender and sex differences, and we're developing a strong focus on models of ambulatory care. There is so much we have to offer the whole system. **Elaine:** Women's College Hospital is committed to new thinking. **Joanne:** To make it happen, we need new thinking about health philanthropy – a new level of commitment from our loyal supporters, and a fresh look at Women's College from people who don't know us as well. **Elaine:** This year is a turning point in our history. We know what we have to do, and we have the right people to do it.

A year  
in review



# Legacy of Excellence

Dr. F. Marguerite Hill helped build WCH's reputation for team-based patient-centred care. At 89 she continues to support the hospital.

*"I always tried to do my very best for my patients, and this honour made me feel that what I had done was appreciated." Dr. F. Marguerite Hill*

"I am most proud of our reputation for good patient care and the positive relationships between doctors and other health professionals." That's how Dr. Marguerite Hill modestly sums up her career at Women's College Hospital. Dr. Hill served as Physician-in-Chief at the hospital from 1968 to 1984. She helped establish a culture of compassionate interdisciplinary care that sets the hospital apart even today. After completing a

Masters in psychology and spending five years as a captain in the Canadian Women's Army Corps during World War II, Dr. Hill studied medicine at the University of Toronto, graduating as the gold medalist in 1952. The first female Chief Resident in Medicine at Toronto General Hospital, she served as a staff physician at Women's College before becoming Chief. She was also a Full Professor in the Faculty of Medicine at the

University of Toronto, and is now a Professor Emerita.

As a clinician and teacher, Dr. Hill always focused on patient-centred care. "With my trainees I stressed the importance of paying attention to the individual patient and listening to their problems," she says. "I wrote a letter to all my patients after I saw them to tell them what their test results were and what recommendations I was making." When she retired, her

colleagues set up the F.M. Hill Trust Fund, raising over \$1 million to fund a Chair for the Physician-in-Chief. "I always tried to do my very best for my patients," says Dr. Hill. "This honour made me feel that what I did was appreciated." Dr. Hill has continued to build the fund through personal donations over more than 20 years, helping it reach the \$3 million mark required for a University Chair. "I still give to the fund," she

says, "because I think it's doing good things." One of those good things is supporting the work of the current Physician-in-Chief, Dr. Gillian Hawker, with whom Dr. Hill has a close relationship. Dr. Hill recognizes that the hospital must grow but hopes it will remain true to its core values. "I don't care what the new hospital looks like," she says, "as long as the atmosphere continues to stress the importance of good patient care."





# Funding a Future without Breast Cancer

The Canadian Breast Cancer Foundation contributed an additional \$750,000 to support the Chair in Breast Cancer Research.

*"We want to be part of creating a future without breast cancer."  
Sharon Wood, CEO, Canadian Breast Cancer Foundation, Ontario Region*

Dr. Steven Narod is the world's most cited breast cancer researcher, with nearly 200 papers that have been cited almost 12,000 times. An international star whose work has touched thousands of lives, he is at Women's College Hospital today because of a far-sighted investment by the Canadian Breast Cancer Foundation (CBCF), Ontario Region. In 2007 the CBCF renewed its commitment to research at Women's College Hospital with a contribution of \$750,000.

Dr. Narod was recruited in 1995 to fill the newly created CBCF Chair in Breast Cancer Research, created through a \$1 million donation from the CBCF and a \$1 million anonymous donation. "We knew how well placed Women's College Hospital was in championing women's health research," says Sharon Wood, CEO of CBCF, Ontario Region. "We saw an opportunity to create a Chair that would act as a real catalyst for breast cancer awareness and change."

Founded in 1986, CBCF has given millions of dollars to breast cancer research projects across Canada. In addition to creating the Chair, the organization provided nearly \$2 million to the Ontario Breast Cancer Community Research Initiative, a partnership with Women's College Hospital and Sunnybrook Health Sciences Centre. Dr. Narod was part of the international team that discovered and isolated the BRCA1 gene, one of two genes associated with familial breast and

ovarian cancer. Since arriving at Women's College, he has explored ways to prevent and manage cancer in women with the BRCA mutations. In 2003 he was recruited to a prestigious Tier One Canada Research Chair at the University of Toronto sited at the Women's College Research Institute. Recognizing that the research environment had changed, CBCF increased its support, committing \$750,000. The extra funding will help Women's College attract another world-class

researcher and leader to work with Dr. Narod and his colleagues. Wood hopes the next Chairholder will also have a powerful positive impact in this research-rich environment. "We want to be part of creating a future without breast cancer," she says. "We can contribute by funding leaders who ask the right questions, find answers sooner, and translate them faster."





# Time in a Bottle

The Association of Volunteers gives time, creativity, energy and money to support Women's College Hospital.

"People are well aware of the caring and compassion we have for our patients." *Flora Agnew, President, Association of Volunteers*

Flora Agnew was just 13 when she first became a volunteer, helping out at a canteen during World War II. Many years later, after a variety of other volunteer involvements, she heard a plea for help from Women's College on a CBC radio show and immediately responded.

Today, Agnew is President of the Association of Volunteers. Founded in 1915 as the "Cradle Club," the Association is a small army of 200 dedicated workers who help out in the

hospital and raise money for it. Recently, the Association pledged to raise \$1 million in support of the Women's College Hospital capital campaign.

Agnew started her volunteer career at Women's College in the Emergency Department and later moved to the information desk. "I just love helping all the people who come up to the desk or phone for information," she says. "There's a great sense of satisfaction."

Other Association

members work in the hospital's busy clinics, offering comfort, reassurance and information to patients. "I think it adds a lot," says Agnew. "People are well aware of the caring and compassion we have for our patients." The volunteers also run the gift shop in the lobby.

Thanks to the work of the Association, women being treated for sexual assault are given teddy bears for comfort during their treatment. The Association also provides

free TTC tokens for women who are attending the Women Recovering from Abuse (WRAP) program.

Supporting the hospital financially is also part of the Association's tradition. Not long ago, the group pledged to raise \$850,000 in 850 days, and achieved that goal. The current pledge will be met by raising money through the shop, the eagerly-awaited annual "Trinkets and Treasures" sale, the holiday bake and craft sale, and

the sale of used books. Agnew says the Association will also be developing special projects in partnership with the Foundation.

It's an ambitious goal, but she's confident that the group is up to the challenge. "We're small," she says proudly, "but we're tough."





# Investing in New Knowledge

Thanks to strong donor support, Women's College Research Institute continues to uncover new information about sex and gender differences.

*"We need funding to leverage opportunities and to 'seed' promising research." Dr. Heather Maclean*

In an eye-catching Women's College Hospital advertisement, a large orange is labeled *apple*. It's a perfect metaphor for what researchers have been discovering over the past 20 years: that women and men are more physiologically and biologically different than ever before thought. Women's College Hospital has led the way in women's health for more than 100 years. Thanks to generous philanthropic support, the Women's College Research Institute is positioned for

international impact in the new era of women's health research. The Centre for Research on Women's Health was launched in 1995 as a full partnership between the hospital and the University of Toronto. The field of sex and gender differences was just opening up and, given the hospital's history, it was a natural focus. Heather Maclean chaired a task force to plan the Centre and then was recruited to lead it. Maclean, who recently retired as Vice President

Research and Inter-professional Education at Women's College Hospital, says philanthropy played a key role from the very beginning. The first research Chair was created through a partnership between the Canadian Breast Cancer Foundation and an anonymous donor (see page seven). Today there are seven research Chairs, and as Maclean says, "Philanthropy was behind them all." To fund the operation of the Centre, the Foundation created

a fundraising event, called "An Evening With." Peter Jennings, Rudolph Giuliani and Al and Tipper Gore spoke at events between 2001 and 2005. Maclean is delighted that "An Evening With" was reborn this year with an event featuring Tony Blair. Going forward, Maclean says philanthropic dollars will continue to be essential to the future of research at Women's College. "We need funding to leverage opportunities and to 'seed' promising

research," she says. "Chairs are essential in helping us attract top researchers, and they also need equipment, staff support and start-up funds." Maclean is confident that the support will be there, given the growing public awareness around sex differences. "The underlying argument is compelling," she says. "The health outcomes for both sexes are going to be better if they are appropriately treated."





# Opening a neWCHapter

Gillian Riley and Ryan Wiley are creating new opportunities to support Women's College Hospital.

*"I was completely inspired by the focus on empowerment of patients and knowledge exchange." Dr. Ryan Wiley, Co-chair, neWCHapter*

Gillian Riley has fond memories of giving birth at Women's College Hospital. Jack, her third child, was born during the blackout of August 2003. "Women's College came through in spades," she laughs. "There weren't many other patients in the hospital, so I had my pick of all the doctors. The equipment was working and the back-up generators were going full force." She sometimes calls her son "Black Jack" in honour of the occasion.

Riley, who is Senior Vice President Retail Deposits for Scotiabank, has a long association with Women's College Hospital as a patient of the Family Medicine Centre. Dr. Ryan Wiley, Managing Director of life sciences strategy firm SHI Consulting, got to know the hospital during a consulting engagement last year. "I absolutely fell in love with Women's College," he says. "I was completely inspired by the focus on empowerment of patients and knowledge exchange."

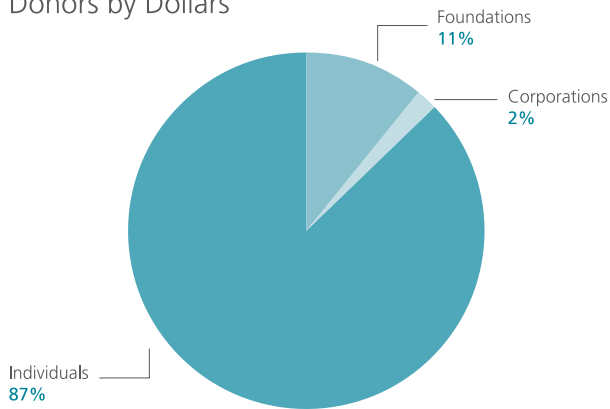
Now Riley and Wiley are teaming up to create a new organization, neWCHapter, to support the hospital and help develop the next generation of volunteer leaders. "We're appealing to a group of people who want to get involved with the hospital in a different way," says Riley. "We're providing an opportunity to contribute and have some fun at the same time." Wiley adds that the group will also play a key role in communicating the hospital's new mission. "Although it

has a very long history, it's also a new hospital," he says. "Through neWCHapter we want to reach new audiences and expand the hospital's network." NeWCHapter will consist of a core group of 20 to 25 directors, mostly professionals and entrepreneurs in their 30s and 40s. Although plans are in the early stages, the group will likely host a signature fundraising event and engage new communities through active outreach and education.

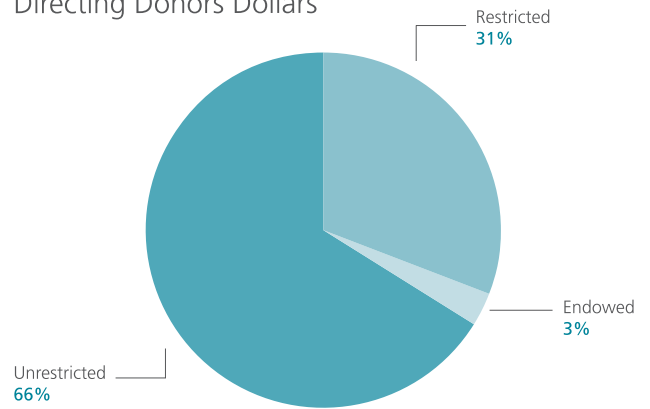
Riley isn't surprised that the response has been very positive so far. "This hospital is doing so much and has such a great appeal in the market," she says. "People want to make a difference. This is somewhere you can make a real difference and contribute in a meaningful way to the community."

# Financials

Donors by Dollars

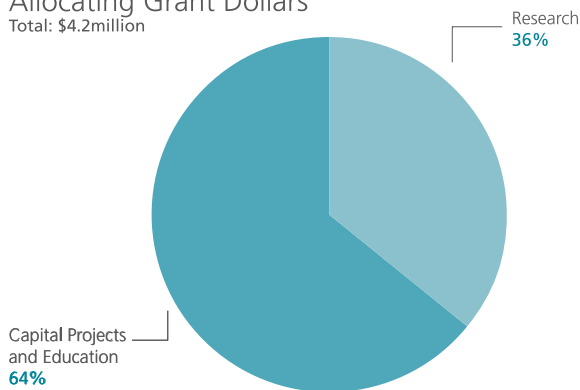


Directing Donors Dollars



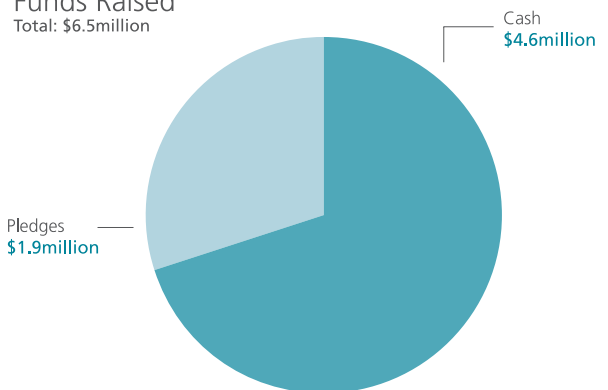
Allocating Grant Dollars

Total: \$4.2million



Funds Raised

Total: \$6.5million



## Auditor's Report on Summarized Financial Statements

The accompanying summarized statements of financial position, operations and changes in fund balances are derived from the complete financial statements of Women's College Hospital Foundation at March 31, 2008 and for the year then ended on which we expressed an opinion without reservation in our report dated May 27, 2008. The fair summarization of the complete financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of The Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

In our opinion, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the Foundation's financial position, results of operations and changes in fund balances, reference should be made to the related complete financial statements.

**PRICEWATERHOUSECOOPERS** 

Chartered Accountants,  
Licensed Public Accountants  
Toronto, Canada  
May 27, 2008

## Summarized Statement of Financial Position

As at March 31, 2008

	2008	2007
<b>Assets</b>		
<i>Current</i>		
Cash	245,510	179,025
Amounts receivable	22,316	37,337
Prepaid expenses	39,450	0
	307,276	216,362
<i>Long-term Investments</i>	43,420,644	45,967,019
<i>Capital and Other Assets</i>	293,942	320,311
	44,021,862	46,503,692
<b>Liabilities</b>	1,959,352	384,628
<b>Fund Balances</b>		
Unrestricted	2,703,789	4,808,767
Restricted Funds	39,358,721	41,310,297
	42,062,510	46,119,064
	44,021,862	46,503,692

## Summarized Statement of Operations and Changes in Fund Balances

For the year ended March 31, 2008

	2008	2007
<i>Revenues</i>		
Donations		
Individuals	4,000,982	1,170,745
Corporations	107,309	93,661
Foundations	491,757	651,025
	4,600,048	1,915,431
Net Investment Income / (Loss)	(1,725,037)	3,914,189
	2,875,011	5,829,620
<i>Operating Expenditures</i>	2,685,260	2,006,095
<i>Excess of Revenue Over</i>		
<i>Operating Expenditures Before Grants</i>	189,751	3,823,525
<i>Grants</i>	4,197,413	1,631,724
<i>Excess / (Deficiency) of Revenue Over</i>		
<i>Expenditures for the year</i>	(4,007,662)	2,191,801
<i>Fund Transfers</i>	(48,892)	373,885
Fund balances, beginning of year	46,119,064	43,553,378
Fund balances, end of year	42,062,510	46,119,064

# Thanks to our donors



**The Grenville Society** recognizes the vision and commitment of those individuals and organizations who donate \$1,000 or more to Women's College Hospital Foundation in a given year.

Named in honour of our historic location at 76 Grenville Street, it celebrates Women's College Hospital's proud beginnings and our exciting future as a beautiful new facility is created on the same site over the next several years. *Above all, it recognizes that committed supporters have always been partners in care at Women's College Hospital.*

(April 1, 2007 to March 31, 2008)

## \$1,000,000 Plus

Association of Volunteers, Women's College Hospital

Estate of Rauha 'Maude' Jack

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(April 1, 2007 to March 31, 2008)

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**“I gave it a lot of thought and decided it was only fitting that I use this opportunity to support a wonderful place like Women’s College.”**

Donor, Camille Bacchus, who asked everyone attending her birthday celebration to make a donation to Women’s College in lieu of a gift

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Anne Grant, one of the Hospital's most faithful donors

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